



TSAIN-KO
GROUP OF COMPANIES

Happy New Year!
2025

A tsain-ko Group Publication - January, 2025

The
Nation Builder

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A Message From Our Board of Directors

Councillor tituya, Keith Julius, was kind enough to sit down with us for a conversation as we prepared our first Nation Builder of 2025. We asked tituya to share with us an overview of what he is looking forward to in 2025, and what he is seeing on the horizon. The following transcript of our conversation has been edited for brevity.



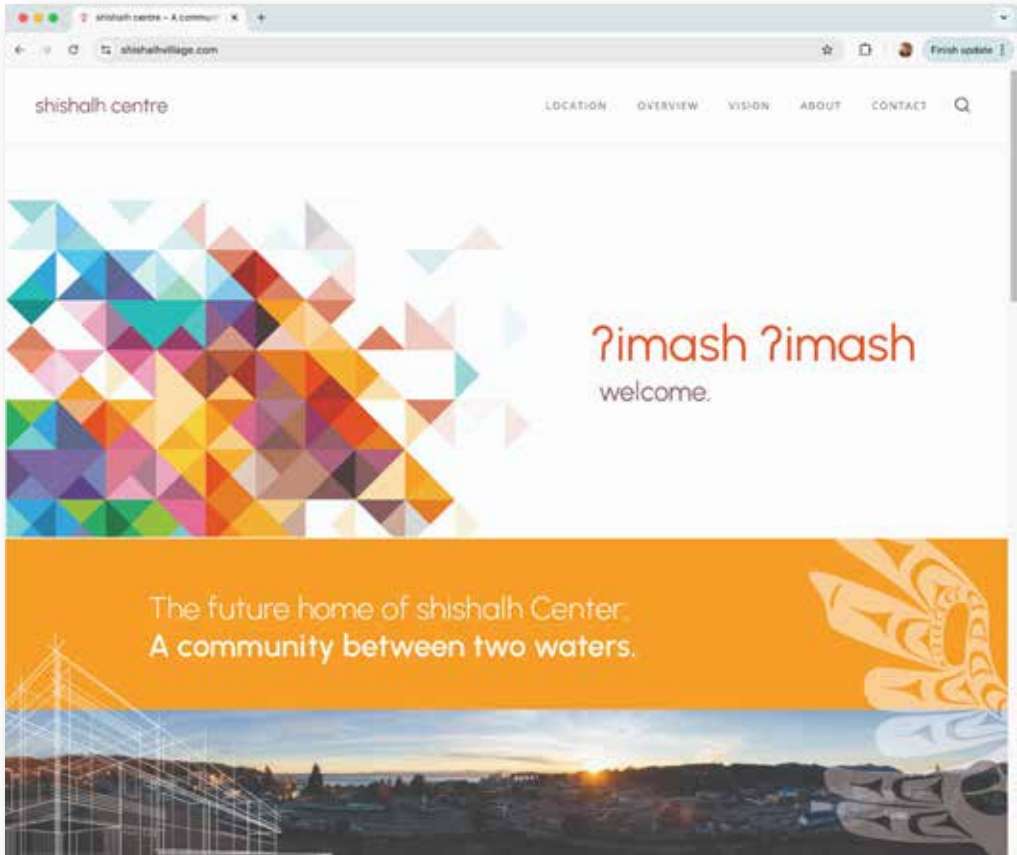
“Listening to our people, first and foremost, is the most important function of Chief and Council, in my opinion. We are here to give voice to our members on issues such as housing, healthcare, land rights, education, economic development - you name it. That’s where our role starts.”

So what are the key issues and opportunities that Nation members have asked you to focus on?

“Housing. That is an issue for all Nation members, and one I take very seriously. A home for every Nation member remains our goal, and we continue to be very focused on that. I remember when I first put my name on the list for housing; I was 19 years old, and my name was drawn when I was 33. One of our goals is to continue to reduce that lag time. Some great developments have occurred recently that are taking us in the right direction; Our House of Clans added 34 affordable housing units for Nation members; Selma Park currently has funding in place for 56 homes, 34 of which will be completed in phase one. In total, we should have 99 homes for our members at Selma Park by the end of the project. That’s some progress we’re happy with, but we have to keep working at it.”

“Economic Development is also a key focus, and I think it makes sense to touch on that in the tsain-ko newsletter. The plans we have been developing for Parcel K are very promising - the potential for a medical campus, with housing opportunities for medical professionals that could help with the challenge many of us face with finding a GP - I don’t have one myself - so I am very aware of this need. Improving access to healthcare also remains a focus for us as a nation. Discussions on creating a mixed-use development where the Restore was located (next to Big Mac’s) is also top priority; safe homes above commercial and retail offices allow us to make affordable homes more affordable to develop, if that makes sense. There is so much more to discuss, but as I said, it comes from listening to members and then putting in the work”.

Thank you councillor tituya. I wish we had room to cover more of our conversation!



shishalh Centre Update

The shishalh centre website is now live and ready for all nation members to explore! We are excited to share this next step in the development of the Parcel K site, currently referred to as the shishalh Center. Previously password-protected, the website is now fully open offering detailed insights into the project and, most importantly, **a platform to gather your valuable feedback.**

Your input remains at the heart of this project. We invite you to visit **www.shishalhcentre.ca**, explore the plans, and share your thoughts, ideas, and comments. Together, we will shape the future of the shishalh Center into something that reflects our values, meets our needs, and celebrates our identity.

We look forward to hearing from you and continuing this vital work together. Stay tuned for updates as we move closer to finalizing the plans for this transformative project!



Learn More & Provide Feedback:
www.shishalhcentre.ca



Message From Our CEO

Wishing a prosperous and healthy 2025 to all! I hope this message finds everyone grateful for the blessings of 2024, and excited for the new year ahead. Topping the list of things we are grateful for is our newly completed office space within Our House of Clans. We are looking forward to hosting an open house for any and all Nation members who would like to help us warm up our ‘forever home’ on January 24th. Details are included in this issue of our newsletter. Our teams are all settled in and are very happy to have a home where all of our people can work together, collaborate and capitalize on our economic development opportunities.

We have been planning and preparing (as much as one can) for the uncontrollable economic impacts that come with changing governments, policies and potential tariffs. Where these tariffs can hit home is in the lumber market; 2025 sees our Forestry objectives at 200,000 m3 of harvest, continuing to ramp up tsain-ko’s solely owned projects and expand our team and capacity into marketing, sales, and value-adds. We are coming off our highest revenue year for Sechelt Fishing, and will continue working to expand our training programs, food fish supply, and funding opportunities for this group.

You may have seen a notice of our Pad 5 grand opening later this Spring, reflecting the completion of tsain-ko Centre, with no vacancies! Our House of Clans will also be full in several weeks, as the Properties and Projects teams begin work on additional housing projects including Click Homes, 56 housing units at Selma Park, and opportunities for several other potential development sites, including at the current location of the Restore, next door to McDonald’s.

Parcel K, or what we have been calling ‘the shishalh Village project’, has us working through pre-development planning at present. Stay tuned for more community engagement, consultation and planning to be underway on Phase 1 this year. With tsain-ko Swansons Concrete, big changes are in store as we normalize our operations, cut expenses, and improve market share. We’re completing the brand changeover to tsain-ko Concrete in Q1, as the pipeline of work has grown substantially, in line with the aggressive targets we have set for 2025.

Haul trucking continues to face challenges as we work through our recovery plans, including regular and consistent planning sessions with Heidelberg to improve trucking hours, as well as our internal plans around fleet management, repair and maintenance planning, as well as cost containment.

As we step into 2025, we are energized by the progress we've made and the possibilities ahead. Our shared successes are a testament to the strength, resilience, and determination of our Nation. Together, we will continue to build on these foundations, creating new opportunities and achieving even greater milestones. We look forward to connecting with you, hearing your insights, and working together to ensure another year of growth, collaboration, and prosperity for our people. Here's to a year of promise, progress, and unity.

Thank you for your continued support and contributions. Let’s make 2025 a year to remember.

Many thanks,
Jason Jenkins
CEO

Jason Jenkins



Please join us in welcoming Andrea Paul!

We’re delighted to welcome Andrea Paul, who officially joined tsain-ko Properties LP as our new Office Administrator/Receptionist on January 6th, 2025. Andrea brings a strong background in education and community development, along with a deep connection to the shíshálh Nation. Her dedication, warmth, and expertise will undoubtedly enhance our team and strengthen connections across the organization. Be sure to say hello and welcome Andrea the next time you’re at the tsain-ko offices!

tsain-ko’s Open house on January 24th!

As announced in December, tsain-ko has officially moved into our forever home on the first floor of the House of Clans building! To celebrate, we’re thrilled to invite you to our Open House on Friday, January 24th. Join us anytime between noon and 6 PM to explore our new space, enjoy delicious finger foods and beverages, and soak in the great vibes. We look forward to welcoming you, sharing our vision, and connecting as we step into this exciting new chapter together. See you there!



Connecting with tsain-ko Just Got Easier

We’re excited to announce that tsain-ko now has a dedicated receptionist again! Andrea Paul has joined us as our new Office Administrator/Receptionist, and we’re thrilled to have her as the welcoming face and voice of our office.



Andrea Paul, Front Desk
604-245-6621

Toll-Free Tsain-Ko Office
1-877-273-8681

Feel free to reach out for assistance—we’re here to help!



OUR HOUSE OF CLANS

Are you looking to book the Community Gathering Space or Community Kitchen at **Our House of Clans**?

Please contact **Teresa** at tcraigan@tsain-ko.com or 604-399-8352

We look forward to connecting with you and helping you make the most of these spaces!